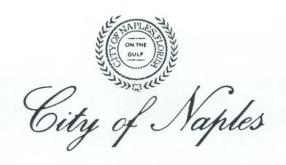
# City of Naples, Florida Annual Budget Fiscal Year 1988-1989





OFFICE OF THE CITY MANAGER

August 5, 1988

Honorable Mayor and Members of City Council City of Naples 735 Eighth Street, South Naples, Florida 33940

Mrs. Anderson-McDonald and Gentlemen:

Presented for your review is a balanced budget totaling \$29,127,355. This total is made up of the following categories:

General Fund Operating Budget\$ 9,661,800
<pre>Intergovernmental Services(1,637,394)</pre>
Special Revenue 1,531,581
Water/Sewer Enterprise
Solid Waste Enterprise
City Dock Enterprise 589,955
Property Management/Lot Mowing Enterprise 51,629
Non-enterprise Capital Improvements 3,713,536
\$29,127,355

With the possibility of having to expand services to deal with annexed areas and with the expiration of general obligation debt, we have developed the 1988-89 budget as a transition plan. It anticipates a growth in the revenue base following annexation and the development of a capital program in future areas that would have new general obligation debt support. As a result, I have recommended a tax rate that is lower than last year's total rate and committed it to operating programs.

Included in this budget are programs that allow us to continue to meet the Council's objective in the following areas:

- Maintain a high level of service at the lowest possible cost in order to maintain a favorable financial position in relation to annexation in our target areas.
- Enhance the performance and productivity of our employees by creating an environment for their participation to develop a customer relations attitude, a quality workplace and to identify and fill training needs.
- 3. Continue the efforts that the City Council has begun in the areas of community planning and development through the implementation of the newly revised comprehensive plan, including recommendations from R/UDAT (Regional/Urban Design Assistance Team).
- 4. Improve our law enforcement capabilities and management by completing our accreditation assessment and implementing the computer aided dispatch and management information system.
- 5. Improve our ability to maintain our high level of fire service while continuing to provide crash/fire/rescue service at the airport.
- 6. Implement a City-wide recycling program that will allow us to ultimately recover newspapers, aluminum cans and glass containers.
- 7. Continue to enhance the appearance and expand the use of existing City facilities.
- 8. Accomplish the residential canal dredging program.
- 9. Continue to provide parking at each beachend, adequate patrol of activities in the parking areas and on the beach, and maintenance of those areas, funded entirely through revenues of the parking program.

These goals are clearly supported in the proposed budget.

### GENERAL FUND BUDGET

The General Fund budget in the amount of \$9,661,800 proposes an increase in expenditures of \$781,800, or 8.8%. It will also provide for a contingency fund in the amount of \$424,932 to cover unknown costs and salary adjustments as well as future price increases. Also included in this contingency amount are funds to

support an additional payroll which occurs approximately every eight years because of our payroll cycle.

During the course of the budget review, departmental requests were reduced by \$699,378. In most instances, the budgets submitted by the departments indicated an attitude of holding the line and, in fact, we found it necessary to increase some costs where estimated cost increases appeared too conservative. In some cases, the reductions consist of the elimination of costs considered unnecessary; corrections in calculations; and adjustments due to expenditure histories and cost information which had been up-dated after the budgets were originally formulated by the departments. The most significant change in the budget was for salaries for existing employees and for the additional 16 positions which are discussed later in this memo.

### UTILITIES/ENTERPRISE BUDGETS

The utilities and enterprise budgets include all services whose operations are funded entirely from user fees. These operations include the water and sewer utilities, solid waste operation, the City Dock and the lot mowing operation. These budgets total \$14,220,438 which includes \$1,346,029 for water and sewer utility capital improvements. The most significant increases in these areas concern the costs associated with expanding the availability of sewer service within our service area now that the plant expansion is completed. We are also implementing a plan to increase our potable water storage capacity. The proposed budget includes the implementation of a recycling program that will allow us to recover newspapers, aluminum cans and glass.

### CAPITAL IMPROVEMENT PROGRAM

The non-enterprise capital improvement budget total is \$3,713,536. This includes \$1,892,129 in capital projects and \$812,307 in debt service for outstanding utility tax bonds. This also includes storm water capital projects of \$1,009,100 which have in the past been funded as part of our street projects but which we have separated this year so that we might consider implementing alternative funding for storm water improvements.

### INTERGOVERNMENTAL SERVICES

This \$1,637,394 appropriation contains equipment management and data processing functions. It is shown as a memo figure because it is already contained within the appropriation for each user department. A new intergovernmental service included this year is utility maintenance in the amount of \$641,866 which will

provide a centralized maintenance force for all of our utility operations. Those costs are identified in each of the utility operating budgets.

### PERSONNEL

The proposed budget provides for a net increase of 16 positions. Of the new positions, six are in the Police Department and will add three sworn Police Officers, a Civilian Crime Analyst, and two Communications Operators. The sworn officers will be added to the Criminal Investigation Division and are the result of our participating in a drug enforcement grant program and a regional organized crime/drug enforcement task force with state and federal agencies.

In the case of the grant, we are required to fund 25% of the salaries; while we are required to fund the entire salary for the regional task force person, we expect that our participation in the joint task force will allow us to receive a share of confiscated money and equipment. The civilian crime analyst is another grant position and, again, requires 25% funding. The two communications operators will meet a need that we have identified in providing 24 hour dispatching which has been difficult in the past because of accommodating vacations, holidays and shift changes.

We have added three Firefighters in the Fire Department in order to continue to meet our commitment to provide crash/fire/rescue service at the airport without the need for overtime and without affecting firefighting strength within the balance of the City. These costs are offset under an agreement with the airport. We are also adding a Clerk Typist for clerical support in response to record keeping and reporting requirements which have increased over the past few years.

In order to provide for implementation of our comprehensive plan and to improve our data and information capabilities in the Community Development Department, we are recommending the addition of a Planner III and an Administrative Clerk II position. These will give us the in-house capability to accomplish a number of studies and planning activities rather than contracting for the services.

A Crew Leader and two Service Workers in our Sanitation Division will staff our recycling program. By adding these regular employees, we will have the capability to implement a City-wide program without overtime costs. The program should be self-supporting.

The addition of a Training & Development Coordinator in our Personnel Division will give us the in-house capability to continue to implement our S.T.A.R. (Successful Teamwork Achieves Results) employee quality improvement program and to identify and develop in-house training programs.

### New Positions For 1988-89:

	Planner III - \$16,667 (2/3 year)Community Development
	Administrative Clerk I - \$13,920Community Development
3	Firefighters - \$19,075 (Offsets Overtime)Fire
1	Clerk Typist - \$12,653Fire
1	Crew Leader - \$13,912Solid Waste - Utilities
2	Service Workers - \$26,990Solid Waste - Utilities
2	Narcotics Officers - \$9,543 (\$38,172 Grant)Police
1	Civilian Crime Analyst - \$4,429 (\$13,287 Grant)Police
1	Police Officer - \$20,243 (Task Force)
2	Communications Operators - \$30,352Police
1	Training & Development Coordinator - \$21,270Personnel

Total Salaries - New Positions: \$189,054

### CITY MILLAGE RATE

I am recommending an operating millage rate of 1.2229: This rate is a reduction from last year's combined operating and debt service rate of 1.3109 and will be used totally for our general fund operating budget. It reduces the millage by the amount of the increase in assessed value so that dollar expense for taxes in the City remains the same. It also includes \$46,762 in additional tax revenue from new construction added to the rolls last year.

I believe that the budget as recommended will allow us to continue our present high level of service and, with the addition of new programs and services for our citizens, enable us to accomplish many worthwhile improvements. This can be done within the revenue available, including a stable ad valorem tax levy. We are fortunate again this year to be able to identify cost savings within our City operations and to also receive additional revenue from several sources. However, it will probably be increasingly difficult to achieve this goal in future years.

I would like to acknowledge with thanks the very substantial assistance I received from the Finance Director, my own staff, and from all of the department and division heads.

Respectfully submitted,

Franklin C. Jones

City Manager

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DIRECT TOTAL C	1987-88 BU	JDGET	FY 1988-89 CITY MANAG RECOMMEND		FY 1988-89 CITY COUNCIL APPROVES
BUDGET TOTALS					
GENERAL FUND:					
Mayor and City Council		175,154		160,920	160,920
City Attorney		122,904		118,228	118,228
City Clerk		109,956		119,580	119,580
City Manager:		346,658	212 272	401,677	401,677
Manager	216,286		207,016		
Personnel	130,372		166,474		
Natural Resources	0	7/2 222	28,187		
Community Development:		418,328		479,857	479,857
Building & Zoning	228,340		244,241		
Planning	189,988		235,616	a resolution	
Community Services:	1000	2,104,294		2,108,715	2,108,715
Administration	75,741		81,351		
Lowdermilk	91,352		75,841		
Municipal Fishing Pier	134,858		166,120		
Tennis	70,775		74,782		
Parks & Parkways	1,197,574		1,189,854		
Recreation	534,290		520,767		
Engineering:	100 200	697,868	10.000	632,618	632,618
Administration & Design	151,949		165,592		
Streets & Drainage	183,066		109,006		
Traffic Control	362,853	4.000 90000	358,020		
Finance:	5000000	362,946	202 202	391,072	391,072
Accounting	203,731		213,517		
Customer Service	92,659		106,071		
Purchasing	66,556		71,484		
Fire:		1,285,125		1,472,075	1,472,075
Administration	202,416		247,601		
Operations	959,759		1,098,121		
Fire Prevention	122,950		126,353		
Parking Operation		22,500		22,450	22,450
Police:	1000000	2,619,723		3,122,907	3,122,907
Administration	160,501		216,493		
Crimminal Investigation	0		517,582		
Patrol	1,859,839		1,506,202		
Services	599,087		882,630		
Non-departmental		220,038		206,769	206,769
Debt Service		121,345		0	0
Contingency		273,161		424,932	424,932
GENERAL FUND TOTAL		8,880,000		9,661,800	9,661,800

BUDGET TOTALS	1987-88 BL	JDGET	FY 1988-89 CITY MANAG RECOMMEND	ER .	FY 1988-89 CITY COUNCIL APPROVES
HITH ITY TAY FIND.		2 041 105		2 704 42/	2 704 427
UTILITY TAX FUND: Capital Improvement Program	1,766,870	3,041,185	1,772,129	2,704,436	2,704,436
Debt Service	864,315		812,307		
Ad Valorem Projects	375,000		0		
H.U.D. Projects	35,000		120,000		
SPECIAL REVENUE FUNDS:				1,531,581	1,531,581
Beach Parking		0	484,786	.,,	
Mooring Bay District		0	605,771		
East Naples Bay District		0	441,024		
INTERGOVERNMENTAL SERV. FUND:*		940,753		1,637,394	1,637,394
Data Processing	106,409		119,424		
Equipment Management	834,344		876,104		
Utility Mantenance	0		641,866		
Dock Operations		332,779		409,955	409,955
Dock Capital Improvements		0		180,000	180,000
Property Management		55,019		51,629	51,629
Solid Waste Operations		1,917,189		2,142,119	2,142,119
Capital Improvements		0		588,318	588,318
UTILITIES:		10,525,607		10,848,417	10,848,417
Administration	3,634,147		4,352,489		
Water	2,892,141		3,074,612		
Sewer	1,937,053		2,075,287		
Capital Improvements	2,062,266		1,346,029		
Drainage Capital Improvements		0		1,009,100	1,009,100
OTHER FUNDS		15,871,779		19,465,555	19,465,555
GRAND TOTAL		24,751,779		29,127,355	29,127,355
*Included in other funds					

CITY OF NAPLES

## REVENUE DETRIL FOR THE FISCAL YEAR 1988-89

0	FUND	
COLINA	GENERAL	
F	KIMENI:	
L	CEPTE	

	ACTUAL	ACTURL	ACTUAL	ESTIMATED	BUDGETED	RECOMMENDED	APPROVED
	1985-86	1986-87	6/30/88	1987-88	1987-88	1988-89	1988-89
CLASSIFICATION	2,140,177 231,217 3,525 1,616 14,183 2,390,718	2,167,151 233,989 2,314 1,406 16,265	2,164,538 179,157 2,066 1,007 11,288 2,358,056	2,225,800 235,000 3,000 1,400 15,000 2,480,200	2,225,800 235,000 3,000 1,800 15,000 2,480,600	2,661,100 252,700 3,000 1,500 15,000 2,933,300	2,661,100 252,700 3,000 1,500 15,000 2,933,300
FEES & LICENSES	161,618 187,970 950 26,022 21,445 11,909 409,914	163, 061 213, 172 1, 720 26, 298 20, 125 13, 547	133,293 172,305 625 749 6,597 12,834 326,403	174,000 185,000 1,800 28,000 18,000 14,000	168,000 160,000 28,000 18,000 14,000 389,800	170,000 200,000 1,800 27,000 20,000 14,000	170,000 200,000 1,800 27,000 20,000 14,000
FRRNCHISES	1,342,999	1,325,238	917,812	1,380,000	1,400,000	1,400,000	1,400,000
	33,032	34,204	24,905	34,500	36,000	34,500	34,500
	81,617	84,311	87,046	87,000	88,000	90,000	90,000
	1,457,648	1,443,753	1,029,763	1,501,500	1,524,000	1,524,500	1,524,500
SERVICES Xerox Copies Maps & Codes Election Fees Fingerprinting Administration Services Subtotals	2,693	3,881	1,282	2,000	2,000	3,000	3,000
	3,597	2,861	3,695	4,000	2,200	4,000	4,000
	325	0	3,695	125	100	0	0
	1,620	2,150	2,541	2,800	1,600	2,600	2,600
	649,029	676,000	556,726	742,300	742,300	795,900	795,900
	657,264	684,892	564,369	751,225	748,200	805,500	805,500

CITY OF NAPLES

### REVENUE DETRIL

	DEPARTMENT: GENERAL FUND ACTUAL 1985-86	FINES & FORFEITURES	City School Crossing Fines 14,403 City Fines 45,152 Police Training 12,328 County Court Fines 194,384 Subtotals 266,267	RECREATION	Lowdermilk Park  Tennis Courts  Tennis Court Lights  Miscellaneous  Racquetball Fishing Pier  Vending Machines  Subtotals  Lowdermilk Park  6,387  2,028  1,180  126,039  126,039  12,027  Subtotals  Subtotals	STATE & FEDERAL SHARED REVENUE
FOR THE FISCAL	ACTUAL 1986-87		3 4,473 2 51,266 8 5,613 4 209,416 7 270,768		7 4,093 5 66,673 8 1,823 8 19,030 0 1,145 9 170,811 7 9,830 0 840	9 0 5 311,506 0 466,219 11 1,056,573 5 1,834,298
YEAR 1988-89	ACTUAL 6/30/88		15,260 58,309 10,609 197,891 282,069		53,871 64,048 1,147 52,716 332 149,971 4,213 1,100 327,398	229,904 298,402 990,501 1,518,807
	ESTIMATED 1987-88		18,000 67,000 14,100 240,000 339,100		66,000 70,000 11,500 40,000 178,000 8,000 11,500 365,500	314,800 467,700 1,336,000 2,118,500
	BUDGETED 1987-88		67,000 6,100 215,000 288,100		92,000 70,000 2,000 40,000 11,000 12,000 1,500 378,500	314,800 467,700 1,336,000 2,118,500
	RECOMMENDED 1988-89		15,000 76,000 14,000 290,000 395,000		80,000 72,000 2,000 30,000 1,000 10,000 1,500 374,500	340,200 470,000 1,384,000 2,194,200

15,000 76,000 14,000 290,000 395,000

1988-89

340,200 470,000 1,384,000 2,194,200

80,000 72,000 2,000 30,000 1,000 10,000 1,500 374,500

CITY OF NAPLES

### REVENUE DETAIL FOR THE FISCAL YEAR 1988-89

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	ACTUAL 1985-86	ACTURL 1986-87	ACTUAL 6/30/88	ESTIMATED 1987-88	BUDGETED 1987-88	RECOMMENDED 1988-89	APPROVED 1988-89
					\$50 mm type the car car may take the car car car		
MISCELLANEOUS							
Parking	55,637	68,689	53,138	68,000	72,000	72,000	72,000
Interest Earned	137,849	94,632	22,998	70,000	100,000	70,000	70,000
Other Income	64,607	213,231	214,744	225,000	180,000	180,000	180,000
Utility Surcharge	0	0	445,158	280,000	200,000	680,000	680,000
Beginning Cash Balance	0	0		0	100,300	0	0
Subtotals	258,093	377,552	736,038	943,000	952,300	1,002,000	1,002,000
GRAND TOTAL	7,551,933	7,744,556	7,142,903	8,919,825	8,880,000	9,661,800	9,661,800



Edwin J. Putzell, Jr. Mayor

William E. Barnett Vice Mayor

City Council

Kim Anderson-McDonald Alden R. Crawford, Jr. John T. Graver Paul W. Muenzer Lyle S. Richardson

### AUTHORIZED POSITIONS (EXCLUDING ELECTED OFFICIALS, COUNCIL APPOINTEES & TEMPORARY EMPLOYEES)

DEPARTMENT/DIVISION	1987-88 REGULAR	1987-88 PART-TIME	1988-89 1988-89 REGULAR PART-TIME	
Mayor & City Council	2*	0	1 0	
City Attorney	1	0	1 0	
City Manager Administration City Clerk	6 2	0 2	6 0 2 2 5 0	
Personnel	4	0		
TOTAL	12	2	13 2	
Community Development	-		7 0	
Building & Zoning	7 6	0	8 0	
Planning TOTAL	13	Ö	15 0	
Community Services				
Administration	2	0	2 0	
Parks & Parkways/Prop. Mgt.	48	0	48 0	
Recreation	20	3	20 3	
City Dock	3 2 2	0	3 0 2 4 2 1	
Pier Lowdermilk Park	2	4	2 1	
Tennis	1	3	1 3	
TOTAL	78	11	78 11	
Engineering				
Design/Administration	8	0	8 ' 0	
Streets & Drainage	17	0	17 0	
Traffic Control	4	0	4 0	
TOTAL	29	0	29 0	
Finance				
Administration/Accounting	7	0	7 0	
Customer Services	3 2 2	0	3 0 2 0 2 0	
Data Processing	2	0	2 0 2	
Purchasing TOTAL	14	0	14 0	
Fire				
Administration	5	0	6 0	
Prevention	4	0	4 0	
Operations	33	0	36 0	
TOTAL	42	0	46 0	
Police	3	0	3 1	
Administration Operations	73	0	58 6	
	0		20 0	
Criminal Investigations Services	23	9	24 2	
TOTAL	99	9	105 9	
TOTAL	,,			

\*One position not filled in 1987-88

Utilities				
Administration	4	0	5	0
Equipment Management	13	1	13	1
Solid Waste				
Connercial	8	0	8	0
Residential	16	0	16	0
Trash	9	0	9	0
Recycling	0	0	3	0
TOTAL SANITATION	33	0	36	0
Water System				
Water Production	23	0	19.5	0
Water Distribution	28	0	27.5	0
TOTAL WATER SYSTEM	51	0	47	0
Wastewater System				
Wastewater Treatment	31	0	21.5	0
Wastewater Collection	17	0	17.5	0
Maintenance	0	0	11	0
TOTAL WASTEWATER SYSTEM	48	0	50	0
TOTAL	149	0	151	1
GRAND TOTAL	439	23	453	23

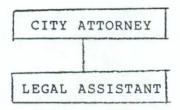
MAYOR & CITY COUNCIL

SECRETARY TO MAYOR & CITY COUNCIL

# GE	ENERAL FUND		MAYOR AND CITY COUNCIL			FISCAL YEAR ENDING 09-30-89 *			
*	CLASSIFICATION	I I I 85-86 I ACTUAL	I I I 86-87 I ACTUAL	I I CURRENT I YEAR I BUDGET	I ACTUAL I AS OF I 06-30-88	I DEPARTMENT REQUEST	I I RECOMMENDEDI I BY THE I I MANAGER I I	APPROVED BY COUNCIL	
k	PERSONAL SERVICES	I 130,739.00	128,727.60	149,759.00	100,250.22	137,097	136,330 I	136,330	
	OPERATING EXPENSE	1,933.00	18,269.77	21,475.00	18,893.26	24,590	24,590 I	24,590	
	CAPITAL OUTLAY	I I		3,920.00	565.85		I I		
===	* DEPARTMENT TOTALS *	1 132,672.00	146,997.37	175,154.00	119,709.33	161,687	160,920 I	160,920	

### MAYOR AND CITY COUNCIL

The Mayor and City Council make up the City's legislative body. Members are elected to staggered four year terms with the Mayor limited to one term in office. Regular Council meetings are held the first and third Wednesday at 9:00 a.m. and special sessions and workshops are held as needed.



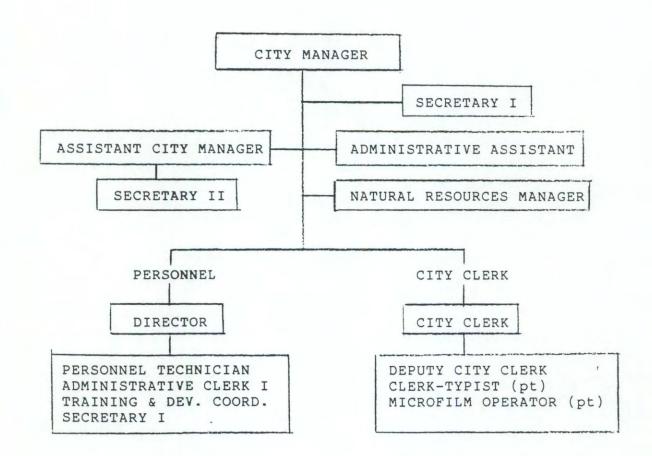
* GE	NERAL FUND	C	ITY ATTORNEY			FI	SCAL YEAR ENDI	NG 09-30-89 *
* * * * *	CLASSIFICATION	I I I I 85-86 I I ACTUAL I I I	86-87 ACTUAL	CURRENT YEAR BUDGET	ACTUAL AS OF 06-30-88	DEPARTMENT REQUEST	I I RECOMMENDEDI I BY THE I I MANAGER I I	APPROVED * BY * COUNCIL *
*	PERSONAL SERVICES	79,935.00 I	93,115.06	28,114.00	24,245.35	30,656	30,228 I	30,228 *
*	OPERATING EXPENSE	28,885.00 I	68,508.46	94,790.00	23,462.28	95,500	88,000 I	88,000 *
*	CAPITAL OUTLAY	2,935.00 I	2,709.00		635.00		I I	*
*	* DEPARTMENT TOTALS *	I 111,755.00 I	164,332.52	122,904.00	48,342.63	126,156	I 118,228 I I ======I	118,228 *

### CITY ATTORNEY

The City Attorney is the City's legal advisor and handles all litigation on behalf of the government. This office drafts all ordinances and resolutions for submission to the City Council. The City Attorney also performs legal services requested by the City Council, City Manager, City department heads, and in matters involving legal opinions, contracts, leases, easements, agreements and briefs.

This year the City Attorney successfully defended the City in a lawsuit filed by owners of the Troy property when the City denied a request to change multi-family portions to commercial zoning. This large parcel is located on the North Tamiami Trail at Golden Gate Parkway. The case is now on appeal. The City Attorney has also petitioned the Circuit Court for reimbursement of out-of-pocket costs involved in this case which total approximately \$110,000.

This fiscal year the City Attorney's Office has processed approximately 100 cases before the Code Enforcement Board and has obtained Forfeiture Orders on a 1986 Sizuki motorcycle and a 1975 Chevrolet Sedan for the Police Department. In addition, the City Attorney has collected over \$2,300 in outstanding fees for false alarm calls responded to by the Police Department.



+ GENERAL FUND		CITY CLERK	***********	***********	FI	SCAL YEAR END	ING 09-30-89 *
*  * CLASSIFICATION  *	85-86 ACTUAL	I I 86-87 I ACTUAL	CURRENT YEAR BUDGET	I ACTUAL I AS OF I 06-30-88	I DEPARTMENT REQUEST I	I RECOMMENDED I BY THE I MANAGER	APPROVED * I BY * I COUNCIL *
* PERSONAL SERVICES	77,770.00	76,412.22	83,706.00	67,502.14	I 91,687	90,455	90,455 *
* OPERATING EXPENSE	22,815.00	27,113.32	25,750.00	14,938.60	28,125	28,125	28,125 *
* CAPITAL OUTLAY	1,418.00	2,131.00	2,313.00	1,567.00	1,000	1,000	1,000 *
* * DEPARTMENT TOTALS *	102,003.00	105,656.54	111,769.00	84,007.74	120,812	119,580	119,580 *

### CITY CLERK

This office acts as the City's record keeping resource for the public, elected officials and operating departments. City Council minutes, ordinance codification and microfilming of records are other important functions.

In the past fiscal year the City Clerk's Office has continued to develop and promote computer minute taking. It is hoped that this technique can be expanded for use by other departments which act as secretary to various City advisory boards.

In the coming fiscal year it is also anticipated that a computer data base will be implemented for faster records retrieval to accommodate both public and staff needs.

* GE	NERAL FUND	)	CITY MANAGER	******	***********	FI	SCAL YEAR END	NG 09-30-89 *
* * * * * * * * * * * * * * * * * * * *	CLASSIFICATION	I I I 85-86 I ACTUAL	I I 86-87 I ACTUAL	CURRENT YEAR BUDGET	I ACTUAL I AS OF I 06-30-88	I DEPARTMENT REQUEST	I RECOMMENDED! I BY THE I I MANAGER I	APPROVED * BY * COUNCIL *
*	PERSONAL SERVICES	245,818.00	290,242.99	291,534.00	246,456.21	338,150	I 333,029 ]	333,029 *
*	OPERATING EXPENSE	51,665.00	58,985.86	53,800.00	43,074.66	69,275	68,648	68,648 *
*	CAPITAL OUTLAY	340.00	1,276.56	1,324.00	558.80	I	I I	*
*	* DEPARTMENT TOTALS *	297,823.00	350,505.41	346,658.00	290,089.67	I 407,425	I 401,677 I	401,677 *

### CITY MANAGER

The City Manager's Office is the administrative head of the City's operating departments. It also, through the Personnel Division, provides staff services to those departments.

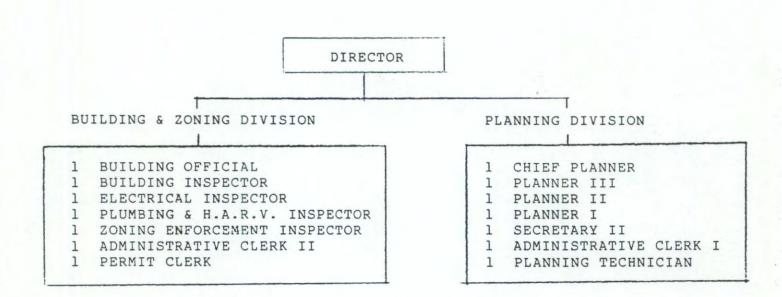
The 1987-88 fiscal year was highlighted by implementation of the S.T.A.R. (Successful Teamwork Achieves Results). This program is a unique partnership between the employees and administration which results in the enrichment of jobs for individuals and in better service to the public. It is not only a program to which management is committed, but one which has seen a very high degree of interest and support from employees.

Another expansion in service was realized through the new Training & Development Co-ordinator position in the Personnel Division. One of the major responsibilities will be to fill the specialized training needs of individual departments on a planned, continuing basis.

This year the City Manager's Office has also issued several publications and pamphlets with its in-house computerized publishing capabilities. Included were mailers on annexation, a new general information brochure published in conjunction with the annual open house, and a greatly upgraded and expanded employee newsletter which has received great acceptance. This program will be expanded in the coming year to provide better communication with the public and employees at a relatively low cost.

An important issue to be addressed in the 1988-89 fiscal year is beach renourishment as the City seeks to protect this important resource. We have set our goal to realize a renourishment program whether it is apart from, or in conjunction with, Collier County's efforts in this regard.

We will also continue to focus on the issue of annexation as we address this means of assuring continued quality growth for the community as well as protecting the community's important position in the future of Collier County.



* GE	NERAL FUND	(	COMMUNITY DEVELO	OPMENT		FI	SCAL YEAR ENDI	NG 09-30-89
* * * * * * * * * * * * * * * * * * * *	CLASSIFICATION	I I I 85-86 I ACTUAL I	I I 86-87 I ACTUAL	I I CURRENT I YEAR I BUDGET	I ACTUAL I AS OF I 06-30-88	I I DEPARTMENT I REQUEST I	I I RECOMMENDEDI I BY THE I I MANAGER I I	APPROVED BY COUNCIL
*	PERSONAL SERVICES	I 309,370.00 1	367,590.83	377,795.00	278,490.09	1 439,348	I 432,970 I	432,970
	OPERATING EXPENSE	21,677.00	29,143.79	39,987.00	30,316.84	135,768	43,737 I	43,737
	CAPITAL OUTLAY	373.00	1,944.86	546.00	1,247.50	3,150	3,150 I	3,150
	* DEPARTMENT TOTALS *	I 331,420.00 I	398,679.48	418,328.00	310,054.43	578,266	I 479,857 I	479,857

### COMMUNITY DEVELOPMENT

This department is responsible for both the Building & Zoning and Planning Divisions. It provides professional planning services and expertise, and conducts professional plan checks, inspections and enforcement services to the public.

A major achievement for the department and the Planning Advisory Board was a complete revision of the comprehensive plan, an effort which is undertaken every five years. This detailed document has now been forwarded to the State of Florida for approval, and will be the key to assuring continued orderly and quality development of the community.

In the 1988-89 fiscal year, the Community Development Department will implement a computerized data base which will 'greatly speed records research as well as day-to-day operations. The department also plans to add a staff position to aid in preparation of various studies.

Other projects will be implementation of the comprehensive plan and up-date of the zoning code to eliminate unnecessary and conflicting sections.

RECREATION AIDE II

RECREATION AIDE I (PT)

RECREATION AIDE I

RECREATION AIDE II

RECREATION AIDE I (PT)

3

GENERAL FUND	COMMUNITY SERVICES				FISCAL YEAR ENDING 09-30-89 •			
CLASSIFICATION I	85-86 ACTUAL	I I I 86-87 I ACTUAL	I CURRENT I YEAR I BUDGET	I ACTUAL I AS OF I 06-30-88	I I DEPARTMENT I REQUEST I	I RECOMMENDEDI I BY THE I I MANAGER I I	APPROVED & BY & COUNCIL &	
PERSONAL SERVICES	1,290,579.00	1,348,635.94	1,478,253.00	1,053,627.47	1,536,321	1,485,276 [	1,485,276 *	
OPERATING EXPENSE I	461,884.00	505,312.90	587,337.00	584,391.18	613,894	589,681 [	589,681 *	
CAPITAL OUTLAY I	16,445.00	26,965.23	39,000.00	27,307.02	33,758	33,758 [	33,758 *	
* DEPARTMENT TOTALS * I	1,768,908.00	1,880,914.07	2,104,590.00	1,665,325.67	2,183,973	2,108,715 [	2,108,715 *	

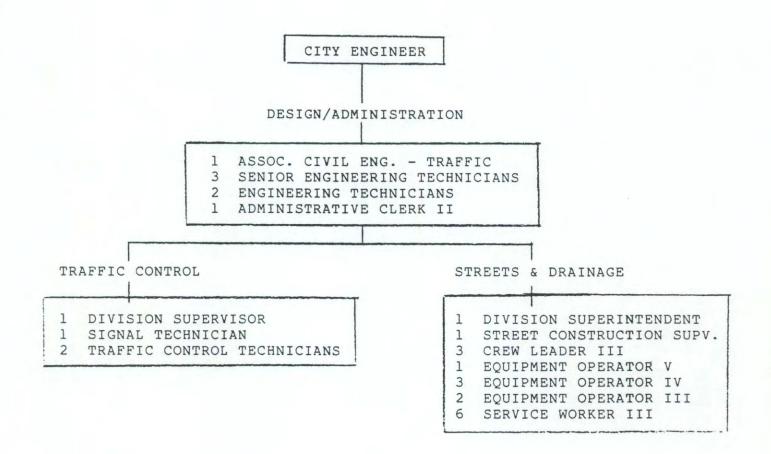
### COMMUNITY SERVICES

Parks and recreation programs and facilities, such as the City Dock, Pier and beachfront Lowdermilk Park, are the responsibility of the Community Services Department. It also maintains and improves landscaping in City right-of-way planting areas and City operated facilities through its Parks & Parkways Division.

A major accomplishment of the 1987-88 fiscal year was the "Naplescape" project which improved 22 medians along U.S. 41 through joint funding by the City and the Naples Area Chamber of Commerce. Phase II is scheduled to begin in 1988-89.

The 1987-88 fiscal year has also seen completion of the "Let's Keep Naples Green" program which resulted in improvements at Lowdermilk Park, Cambier Park and construction of the Cambier Park Bandshell. There was also a 16% increase in enrollment in recreational programs this year.

In the coming year the department will continue to develop the use of the Bandshell with more performances, including free concerts sponsored by area businesses. Community Services has also submitted a request to the State of Florida to allow construction of 22 additional slips at the City Dock which would raise the total of available spaces to 98.



* GE	CNERAL FUND	E	ENGINEERING DEPA	ARTMENT		FI	SCAL YEAR ENDI	NG 09-30-89 *
	CLASSIFICATION	I I I I 85-86 I I ACTUAL I I I	86-87 ACTUAL	CURRENT YEAR BUDGET	I ACTUAL I AS OF I 06-30-88	DEPARTMENT REQUEST	I RECOMMENDEDI I BY THE I I MANAGER I I	APPROVED * BY * COUNCIL *
	PERSONAL SERVICES	359,351.00 I	348,984.08	330,508.00	227,404.05	357,423	Z81,988 I	281,988 *
	OPERATING EXPENSE	349,834.00 I	383,043.12	363,735.00	232,030.46	394,885	340,196 I	340,196 *
	CAPITAL OUTLAY	1,917.00 [	723.25	3,625.00	3,425.90	10,434	10,434 I	10,434 *
k	* DEPARTMENT TOTALS *	711,102.00 I	732,750.45	697,868.00	462,860.41	762,742	632,618 I	632,618 *

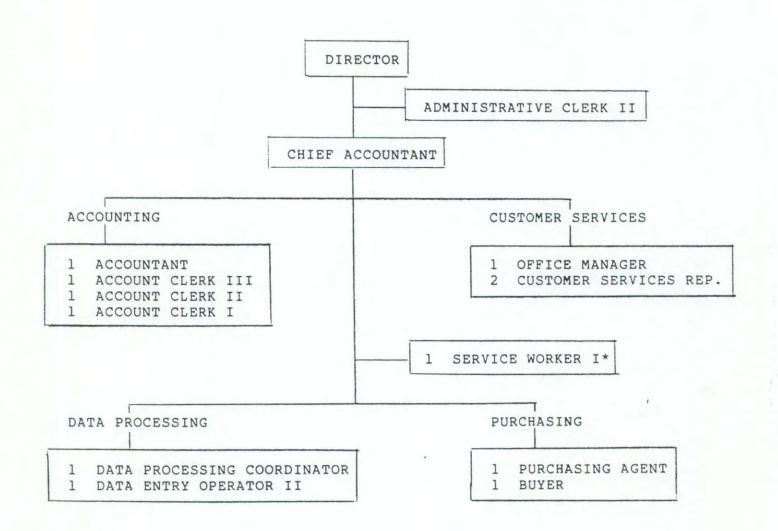
### ENGINEERING

The Engineering Department has responsibility for construction and maintenance of City streets and drainage systems as well as installation of traffic control devices. The staff also handles installation of street lighting through Florida Power & Light and processes permits for driveways and work in the City right-of-way.

This department is also responsible for supplying staff support and administration for the Moorings Bay and East Naples Bay canal maintenance taxing districts. The preparation for dredging projects in these districts has begun and work will continue into the 1988-89 fiscal year.

This year the department began research into the storm water utility concept which would provide for the effective and safe' handling of runoff. This approach, which is being studied and implemented in many Florida cities, will continue to be a focus of the Engineering Department staff in the next fiscal year.

An innovation in street repaving was adopted this year and has proven very effective. By using a specialized piece of equipment, Engineering Department crews "mill" the old pavement to shave the surface so that new paving meets the level of the current valley gutter.



\*NON-DEPARTMENTAL

* GE	NERAL FUND	I	INANCE DEPARTM	ENT	************	FI	SCAL YEAR ENDI	NG 09-30-89 *
* * * *	CLASSIFICATION	I I I 85-86 I I ACTUAL I	86-87 ACTUAL	CURRENT YEAR BUDGET	I I ACTUAL I AS OF I 06-30-88 I	I I DEPARTMENT I REQUEST I	I I RECOMMENDEDI I BY THE I I MANAGER I I	APPROVED * BY * COUNCIL *
*	PERSONAL SERVICES	284,172.00	303,145.41	311,773.00	249,847.66	341,199	326,508 I	326,508 ±
*	OPERATING EXPENSE	43,469.00	47,171.78	50,795.00	42,453.33	63,654	64,564 I	64,564 *
*	CAPITAL OUTLAY	832.00	4,842.05	378.00	2,491.84		I I	*
*	* DEPARTMENT TOTALS *	I 328,473.00 I	355,159.24	362,946.00	294,792.83	404,853	I 391,072 I	391,072 *

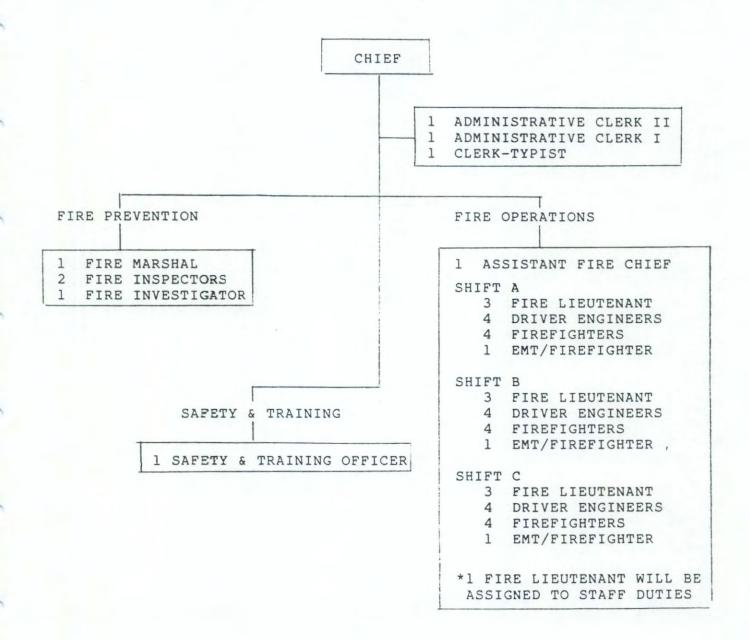
### FINANCE

The Finance Department provides the City's other departments with accounting support as well as handling the City's risk management program, investments, utility billing and special assessments.

A new computer system installed this year will enable greater efficiency in data processing as well as provide support to the Community Development Department in its future data processing activities. Also, the system will be interfaced with electronic meter reading equipment to be put in service by the Utilities Department in October.

Through requests for proposals sent to local financial institutions, the Finance Department was able to finalize a contract for banking services with Sun Bank at a considerable 'saving in fees.

In the coming year the department will continue to seek ways of providing the necessary accounting and financial services to the operating departments at lower costs and with greater speed and efficiency.



* G	ENERAL FUND	1	FIRE DEPARTMENT			FI	SCAL YEAR ENDI	NG 09-30-89	*
* * * * * * * * * * * * * * * * * * * *	CLASSIFICATION	I I I 85-86 I ACTUAL	86-87 ACTUAL	I I CURRENT I YEAR I BUDGET	I ACTUAL I AS OF I 06-30-88	DEPARTMENT REQUEST	I RECOMMENDEDI I BY THE I I MANAGER I I	APPROVED BY COUNCIL	* * * * *
*	PERSONAL SERVICES	I 975,633.00	1,042,409.24	1,134,562.00	901,944.96	1,335,667	I 1,329,219 I	1,329,219	*
	OPERATING EXPENSE	I 82,434.00	101,811.54	131,315.00	92,341.70	147,623	128,596 I	128,596	*
	CAPITAL OUTLAY	9,266.00	11,208.69	19,248.00	14,583.62	23,290	14,260 I	14,260	*
*	* DEPARTMENT TOTALS *	I 1,067,333.00	1,155,429.47	1,285,125.00	1,008,870.28	1,506,580	I 1,472,075 I	1,472,075	*

### FIRE

The Fire Department is responsible for the protection of life and property from fire and provides other emergency services including a rescue unit staffed with paramedics. The department provides fire prevention services to the community in the form of inspections, investigations and public education.

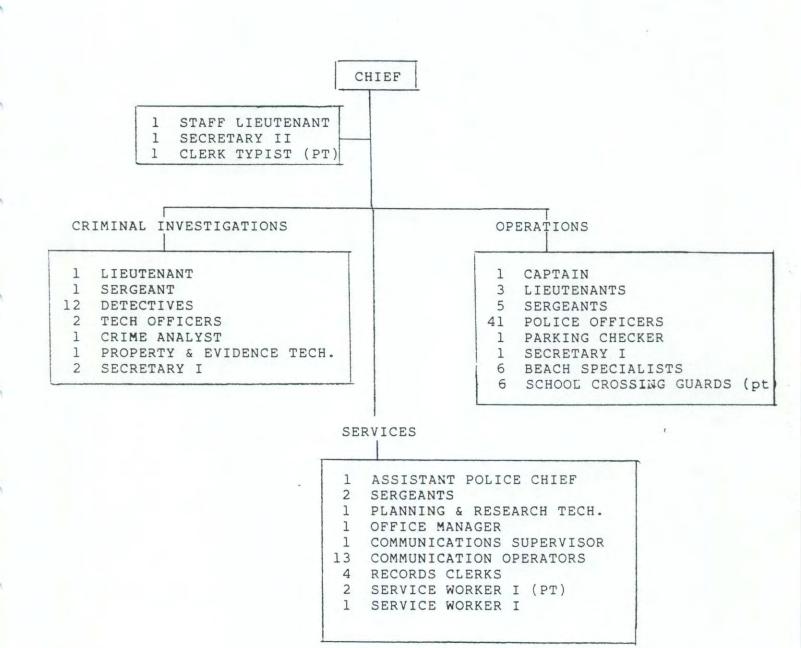
In the coming fiscal year, the addition of three firefighter positions will allow the City to accomplish 24 hour manning of its fire station at Naples Airport without the need for overtime. This will also mean that additional personnel will be available to respond to fires off the airport property when the airport facilities are not in operation.

Another important consideration for the future is placement of fire stations as annexation of new areas occurs. The 'department will be studying the feasibility of replacing the current Station No. 1 adjacent to City Hall with two facilities—one to the north and the other to the south—as well as placement of an additional station to serve the community farther north.

* GENERAL FUND	]	PARKING				FISCAL YEAR ENDING 09-30-89			
* CLASSIFICATION I	85-86 ACTUAL	I I 86-87 I I ACTUAL I	CURRENT YEAR BUDGET	I ACTUAL I AS OF I 06-30-88	I DEPARTMENT I REQUEST I	I RECOMMENDEDI I BY THE I I MANAGER I I	APPROVED * BY * COUNCIL *		
* PERSONAL SERVICES		510.60		842.46	I	I I	*		
* OPERATING EXPENSE	5,911.00	11,234.49	9,450.00	8,200.59	10,300	10,300	10,300 *		
* CAPITAL OUTLAY	13,498.00	1,900.00	13,050.00	12,591.37	12,150	12,150	12,150 *		
* * DEPARTMENT TOTALS *	19,409.00	13,645.09	22,500.00	21,634.42	22,450	I 22,450 I	22,450 *		

### PARKING

Through this fund, the City maintains all parking lots and meter facilities with the exception of those at the beachends.



* GE	NERAL FUND		POLICE DEPARTME	NT		FI	SCAL YEAR ENDI	NG 09-30-89
* * * * *	CLASSIFICATION	I I I 85-86 I ACTUAL I	I I I 86-87 I ACTUAL I	CURRENT YEAR BUDGET	I ACTUAL I AS OF I 06-30-88 I	I DEPARTMENT REQUEST	I I RECOMMENDEDI I BY THE I I MANAGER I I	APPROVED BY COUNCIL
*	PERSONAL SERVICES	1,998,033.00	1 2,190,289.66	2,314,121.00	1 1,940,625.67	1 2,927,343	2,710,610 I	2,710,610 *
*	OPERATING EXPENSE	251,803.00	296,814.53	294,593.00	209,213.77	445,325	387,445 I	387,445 *
*	CAPITAL OUTLAY	11,818.00	10,636.96	13,777.00	8,409.72	25,747	24,852 I	24,852 *
*	* DEPARTMENT TOTALS *	2,261,654.00	1 2,497,741.15	2,622,491.00	1 2,158,249.16	3,398,415	3,122,907 I	3,122,907 *

### POLICE

The Police Department not only provides regular patrol and investigative services but staffs marine patrol boats and provides beach specialists who handle law enforcement on the beach and beachends.

Now operating from its newly expanded facility, the department has implemented a computer aided dispatch system. This state-of-the-art equipment allows more rapid dispatch and greater safety for officers on patrol. Also included is a management information system through which immediate data is available to allow manpower adjustments as needs arise.

Accreditation is another important project of the Police Department which will continue into the 1988-89 fiscal year. This recognition is achieved through meeting high, nationally 'recognized standards for facilities, personnel, and procedures. Personnel in the Police Department can also look forward in the coming year to a new uniform design.

The Department has continued to expand and enhance the Police Volunteer Corps where citizens receive training to assist in various non-hazardous duties. This program will maintain its important role in the community in the year to come.

* GE	NERAL FUND		NON DEPARTMENTAL	L	************	FI	SCAL YEAR ENDI	NG 09-30-89
* * * * *	CLASSIFICATION	I I I 85-86 I ACTUAL	I I I 86-87 I ACTUAL	I CURRENT I YEAR I BUDGET	I ACTUAL I AS OF I 06-30-88 I	I I DEPARTMENT I REQUEST I	I RECOMMENDEDI I BY THE I I MANAGER I	APPROVED &
*	PERSONAL SERVICES	16,969.00	17,809.00	18,245.00	I 14,294.19	19,048	17,998	17,998 *
*	OPERATING EXPENSE	163,288.00	186,092.87	195,293.00	209,434.72	217,121	187,121	187,121
*	CAPITAL OUTLAY	300.00	3,059.73	6,500.00	3,077.92	1,650	1,650	1,650 *
*	* DEPARTMENT TOTALS *	180,557.00	206,961.60	220,038.00	I 226,806.83	237,819	206,769 I	206,769 *

### NON-DEPARTMENTAL

This fund provides for expenditures which cannot be assigned to any individual department, including such costs as the operation and maintenance of City Hall.

* GE	NERAL FUND		DEBT SERVICE		FISCAL YEAR ENDING 09-30-8								
* * * * *	CLASSIFICATION	I I I 85-86 I ACTUAL	I I I 86-87 I ACTUAL I	I I CURRENT I YEAR I BUDGET I	I ACTUAL I AS OF I 06-30-88	I DEPARTMENT I REQUEST I	I I RECOMMENDED I BY THE I MANAGER I	I APPROVED I BY I COUNCIL					
*	PERSONAL SERVICES	I	I	I	************* I	I	I	**************************************					
*	OPERATING EXPENSE			I	I								
*	CAPITAL OUTLAY	122,900.00	123,630.00	121,345.00	124,560.00								
*	* DEPARTMENT TOTALS *	122,900.00	123,630.00	121,345.00	124,560.00								

• GENERAL	FUND	(	CONTINGENCY	**************	FISCAL YEAR ENDING 09-30-8									
* * * *	CLASSIFICATION	I I I 85-86 I ACTUAL I	I I 86-87 I ACTUAL I	I I CURRENT I YEAR I BUDGET I	I ACTUAL I AS OF I 06-30-88	I DEPARTMENT I REQUEST I	I I RECOMMENDED I BY THE I MANAGER I	I APPROVED * I BY * I COUNCIL *						
* PE	ERSONAL SERVICES	I	I	**************************************	I	**************************************	I	************ I						
* OF	PERATING EXPENSE			Ī	I	Ī	I	*						
*	CAPITAL OUTLAY	I		273,161.00	I	1 450,000	424,932	424,932 *						
* * DE	PARTMENT TOTALS *	I		273,161.00	I	I 450,000	424,932	424,932 *						

### CONTINGENCY

Each year an amount is assigned to this fund to cover the cost of unforeseen expenses as well as to plan for salary increases which might result from labor negotiations. Also included in this amount is funding for an additional payroll which occurs approximately every eight years because of our payroll cycle.

* C/	APITAL IMPROVEMENTS		JTILITY TAX		FISCAL YEAR ENDING 09-30-89								
* * * * *	CLASSIFICATION	I I 1 I 85-86 I I ACTUAL I	E E 86-87 E ACTUAL	I CURRENT I YEAR I BUDGET	I ACTUAL I AS OF I 06-30-88	I DEPARTMENT REQUEST	I I RECOMMENDEDI I RECOMMENDEDI I BY THE I I MANAGER I I	APPROVED * BY * COUNCIL *					
*	PERSONAL SERVICES	I		I	I		I I	*					
*	OPERATING EXPENSE	I I			I I		I I						
*	CAPITAL OUTLAY	1 1,625,510.00	3,008,285.00	3,006,185.00	1 1,625,411.00	6,845,470	2,704,436 I	2,704,436 *					
*	* DEPARTMENT TOTALS *	I 1,625,510.00	3,008,285.00	3,006,185.00	1,625,411.00	6,845,470	1 2,704,436 I	2,704,436 *					

* BE	ACH PARKING FUND	I	PARKING		FISCAL YEAR ENDING 09-30-8								
* * * * * *	CLASSIFICATION	I I 85-86 I ACTUAL I	86-87 ACTUAL	I CURRENT I YEAR I BUDGET	I ACTUAL I AS OF I 06-30-88 I	I DEPARTMENT REQUEST	I RECOMMENDEDI I BY THE I I MANAGER I	APPROVED * BY * COUNCIL *					
*	PERSONAL SERVICES	I		I	I 139,215.45	231,605	I 229,891 ]	229,891 *					
*	OPERATING EXPENSE	İ		İ	I 46,497.95	174,525	174,525	174,525 *					
*	CAPITAL OUTLAY	Ī		Ĭ	I 92,851.29	80,370	I 80,370 I	80,370 *					
*	* DEPARTMENT TOTALS *	I I		I I T=======	I 278,564.69	I 486,500	I 484,786 I	484,786 *					

#### BEACH PARKING

This program is supported by meter and fine revenues and a payment from Collier County. It provides parking at each of the beachends, adequate patrol of activities in the parking areas and on the beach, and maintenance services.

+ MC	ORINGS BAY DISTRICT	**********		************	**********	FI	SCAL YEAR END	ING 09-30-89 *
* * * * * * * * * * * * * * * * * * * *	CLASSIFICATION	I I I 85-86 I ACTUAL I	I I I 86-87 I ACTUAL	I I CURRENT I YEAR I BUDGET	I ACTUAL I AS OF I 06-30-88	I I DEPARTMENT I REQUEST I	I I RECOMMENDED I BY THE I MANAGER I	I * APPROVED * I BY * I COUNCIL * I
*	PERSONAL SERVICES	I		I	I 670.50	5,000	I 5,000	5,000 ±
*	OPERATING EXPENSE			I	I 9,881.08	1 474,271	474,271	474,271 *
*	CAPITAL OUTLAY			I	Ī	126,500	126,500	126,500 +
*	* FUND TOTALS *	I	[ 	I I	I 10,551.58	605,771	605,771	605,771 *

### MOORINGS BAY SPECIAL TAXING DISTRICT

This is one of two districts established by referendum to accomplish dredging and canal maintenance through a special tax adjoining property owners. Administration is handled by the City's Engineering Department. An advisory board has been established to collect public input and to advise staff and the City Council.

* EA	ST NAPLES BAY DISTRICT					FI	SCAL YEAR ENDI	NG 09-30-89
* * * * *	CLASSIFICATION	I I I I I I I I I I I I I I I I I I I	86-87 ACTUAL	I CURRENT I YEAR I BUDGET	I ACTUAL I AS OF I 06-30-88	I I DEPARTMENT I REQUEST I I	I I RECOMMENDEDI I BY THE I I MANAGER I I	APPROVED BY COUNCIL
*	PERSONAL SERVICES	į į	*******	I	I 386.84	I 1,250	I 1,250 I	1,250
*	OPERATING EXPENSE	į į			I 8,754.54	346,274	346,274 I	346,274 *
*	CAPITAL OUTLAY	I I			İ	93,500	93,500 I	93,500 *
*===	* FUND TOTALS *	I I		[ 	I 9,141.38	I 441,024	I 441,024 I	441,024 *

EAST NAPLES BAY SPECIAL TAXING DISTRICT
This is one of two districts established by referendum to accomplish dredging and canal maintenance through a special tax adjoining property owners. Administration is handled by the City's Engineering Department. An advisory board has been established to collect public input and to advise staff and the City Council.

UTILITIES DIRECTOR

(.5) ASSISTANT UTILITIES DIRECTOR/
SOLID WASTE & EQUIPMENT MGT.

EQUIPMENT MANAGEMENT

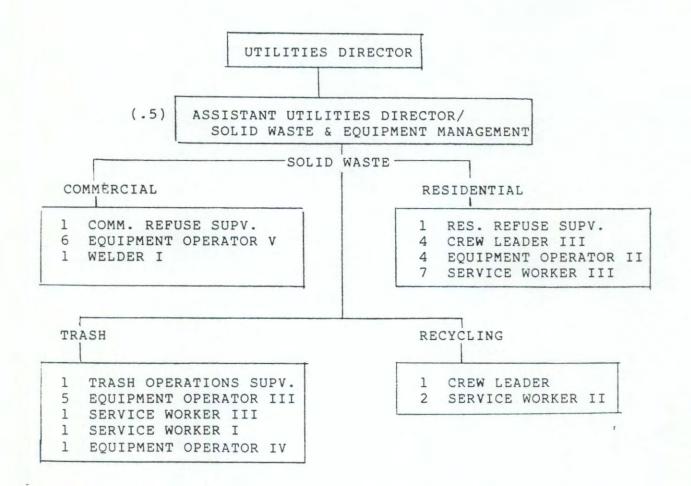
1 EQUIPMENT SERVICE MANAGER
2 LEAD MECHANIC
1 AUTOMOTIVE PARTS CONTROLLER
3 SENIOR MECHANICS
4 MECHANIC II
1 TIRE REPAIR WORKER
1 ADMINISTRATIVE CLERK II
1 CLERK TYPIST (PT)

* E	QUIPMENT MAINTENANCE FUND	************	UTILITIES - EQU	PMENT MGMT	**********	FISCAL YEAR ENDING 09-30-89						
* * * *	CLASSIFICATION	I I 85-86 I ACTUAL	I I 86-87 I ACTUAL I	CURRENT YEAR BUDGET	I ACTUAL I AS OF I 06-30-88	I DEPARTMENT I REQUEST I	I RECOMMENDEDI BY THE I MANAGER I	APPROVED * BY * COUNCIL *				
*	PERSONAL SERVICES	342,808.00	342,974.44	335,484.00	246,691.65	385,967	352,975	352,975 *				
*	OPERATING EXPENSE	495,503.00	514,440.54	495,560.00	401,525.62	531,529	521,229	521,229 *				
*	CAPITAL OUTLAY	1,697.00	I	3,300.00	3,681.00	2,545	1,900	1,900 *				
*	* DEPARTMENT TOTALS *	840,008.00	857,414.98	834,344.00	651,898.27	920,041	876,104	876,104 *				

### EQUIPMENT MANAGEMENT

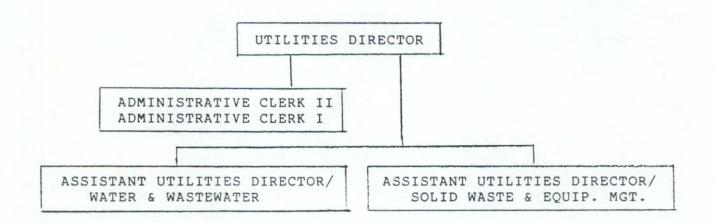
This is now a division of the Utilities Department and is responsible for repair and maintenance of the City's fleet of vehicles and equipment.

* UT	ILITIES MAINTENANCE FUND	1	ATER/SEWER MAI	NTENANCE	FISCAL YEAR ENDING 09-30-89						
* * * * * * * * * * * * * * * * * * * *	CLASSIFICATION	I I 85-86 I ACTUAL I	86-87 ACTUAL	I CURRENT I YEAR I BUDGET	I ACTUAL I AS OF I 06-30-88	I I DEPARTMENT I REQUEST I I	I RECOMMENDEDI I BY THE I I MANAGER I I	APPROVED * BY * COUNCIL *			
*	PERSONAL SERVICES	I	********	I	I	I 295,601	I 292,600 I	292,600 *			
*	OPERATING EXPENSE	I		I I	I I	I 342,516	337,766 I	337,766 *			
*	CAPITAL OUTLAY	Ī		I	Ī	1 11,500	11,500 I	11,500 *			
*	* DEPARTMENT TOTALS *	I :[======]		I I I=======	-1 I =I=========	I 649,617	I 641,866 I I======I	641,866 *			



* S0	LID WASTE	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	JTILITIES - SAN	ITATION		FI	SCAL YEAR END	ING 09-30-89	
* * * * *	CLASSIFICATION	I I I 85-86 I ACTUAL	86-87 ACTUAL	CURRENT YEAR BUDGET	I ACTUAL I AS OF I 06-30-88	I DEPARTMENT REQUEST	I RECOMMENDEDI I BY THE I I MANAGER I	APPROVED * BY * COUNCIL *	
*	PERSONAL SERVICES	770,911.00	801,857.24	901,689.00	661,552.29	992,843	983,731	983,731 *	
*	OPERATING EXPENSE	745,966.00	1,072,550.93	885,816.00	606,402.49	1,031,396	1,025,888	1,025,888 *	
*	CAPITAL OUTLAY	133,947.00	98,637.00	129,684.00	121,252.26	132,500	132,500	132,500 *	
*	* DEPARTMENT TOTALS *	1,650,824.00	1,973,045.17	1,917,189.00	1,389,207.04	2,156,739	2,142,119 I	2,142,119 *	

* CA	APITAL IMPROVEMENTS		JTILITIES - SAN	ITATION		FISCAL YEAR ENDING 09-30-89					
* * * * *	CLASSIFICATION	I I I 85-86 I ACTUAL I	86-87 ACTUAL	I CURRENT I YEAR I BUDGET	I ACTUAL I AS OF I 06-30-88	DEPARTMENT REQUEST	I RECOMMENDEDI I BY THE I I MANAGER I	APPROVED # BY # COUNCIL #			
*	PERSONAL SERVICES	I I			I						
*	OPERATING EXPENSE	I			Ī						
*	CAPITAL OUTLAY	I I		I	Ī	588,318	588,318	588,318 *			
*	* DEPARTMENT TOTALS *	I		I I I	I I	588,318	588,318 I	588,318 *			



WA	TER & SEWER FUND			UT	ILITIES - ADM	IN	ISTRATION				F	IS	CAL YEAR ENDIN	G 09-30-89	*
***	***************	****	********	**	*********	**	*******	* * *	********	*	********	**	********	******	* *
		I		I		I		I		I		I	I		4
		I		I		I	CURRENT	I	ACTUAL	I	DEPARTMENT	I	RECOMMENDEDI	APPROVED	1
	CLASSIFICATION	I	85-86	I	86-87	I	YEAR	I	AS OF	I	REQUEST	I	BY THE I	BY	,
		I	ACTUAL	I	ACTUAL	I	BUDGET	I	06-30-88	I		I	MANAGER I	COUNCIL	1
		I		I		I		I		I		I	I		-
**	********	****	********	**	********	**	*******	***	*******	*	*******	**	*******	******	*
	PERSONAL SERVICES	I	105,569.00	I	134,901.06	I	157,961.00	I	134,901.06	I	159,663	I	157,961 I	157,961	
		I-		I-		I-		Ι-		·I		-I-	I-		-
	OPERATING EXPENSE	I	510,464.00	I	698,700.25	I	997,230.00	I	699,110.85	I	998,430	I	997,230 I	997,230	
		I-		I-		I-		·I·		·I		-I-	I-		-
	CAPITAL OUTLAY	I	2,709,457.00	I	2,922,766.68	I	3,197,298.00	I	2,922,766.68	I	3,197,298	I	3,197,298 I	3,197,298	,
==		== I=		[=		I=		I:		I		= I :	I-		=
	* DEPARTMENT TOTALS *	I	3,325,490.00	I	3,756,367.99	I	4,352,489.00	Ι	3,756,778.59	I	4,355,391	I	4,352,489 I	4,352,489	,

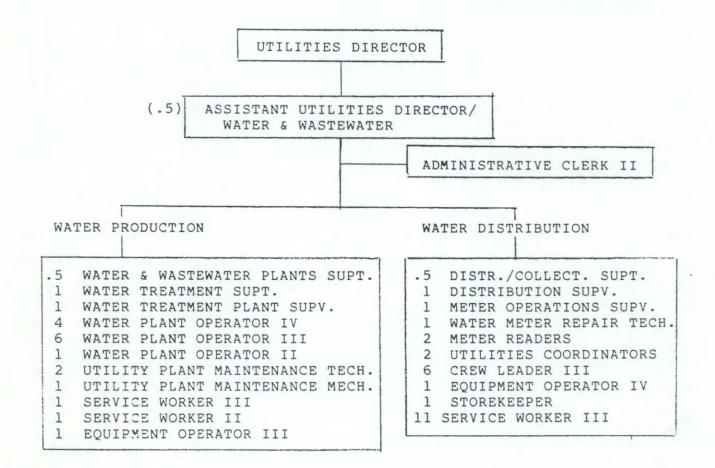
#### UTILITIES

This is the City's largest department and is responsible for the water and sewer utilities as well as solid waste collection, and the maintenance of the City's fleet of vehicles and equipment.

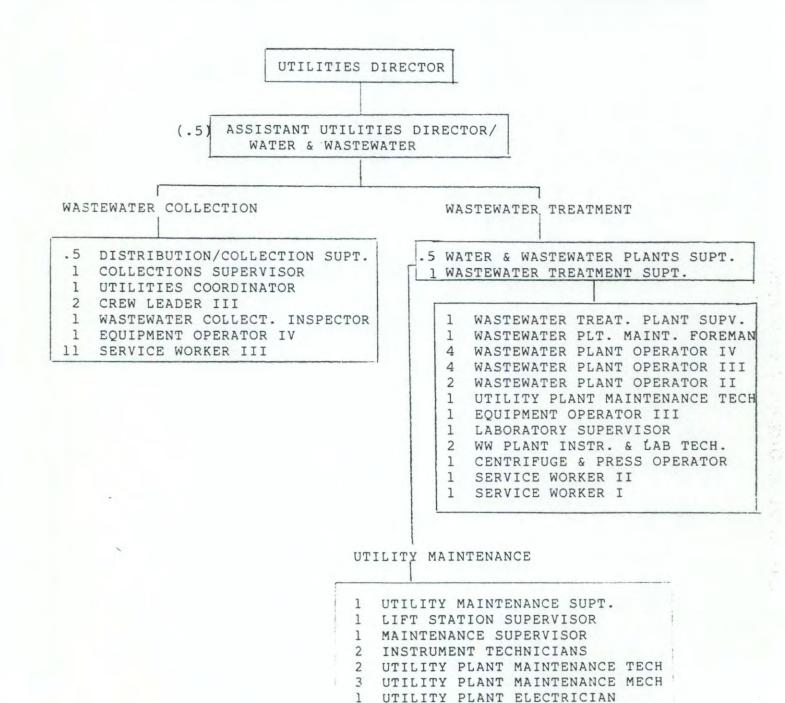
With the completion of the wastewater treatment plant expansion and the effluent disposal system, the Utilities Department will now focus on extension of lines into sections of the City's service area where service is not now offered. A plan to increase potable water storage will also be addressed.

Electronic meter reading will be on line in the coming fiscal year which will greatly enhance the speed and accuracy with which utility charges are processed and billed. This will also enhance cash flow for the system.

The Solid Waste Division will in 1988-89 expand the newspaper recycling program to include all residents of the City and ultimately the collection of aluminum cans and glass.



* WAT	ER & SEWER FUND			UT	ILITIES - WAT	ER					F1	SC	CAL YEAR ENDIN	IG 09-30-89	*
*		I	************	I		I	***************************************	I		I	**********	I	I	*******	**
*		I		I		I	CURRENT	I	ACTUAL	I	DEPARTMENT	I	RECOMMENDEDI	APPROVED	*
A	CLASSIFICATION	I	85-86	I	86-87	I	YEAR	I	AS OF	I	REQUEST	I	BY THE I	BY	*
*		I	ACTUAL	I	ACTUAL	I	BUDGET	I	06-30-88	I		I	MANAGER I	COUNCIL	*
*		I		I		I		I		I		I	I		*
****	********	****	********	***	******	**	********	**	**********	*	*******	**	*******	*******	**
*	PERSONAL SERVICES						The second second		1,352,468.82						
*	OPERATING EXPENSE	I	1,505,986.00	I	1,833,961.25	I	1,848,248.00	I	1,876,463.87	I	1,976,248	I	1,848,248 I	1,848,248	*
*	CAPITAL OUTLAY	I	26,027.00	I	33,607.92	I	2,850.00	I	33,767.92	I	3,850	I	2,850 I	2,850	*
*====	* DEPARTMENT TOTALS *					-		-		-		-	3,074,612 I		



* WATER & SEWER FUND				UTILITIES WASTEWATER FISCAL YEAR ENDING (							NG 09-30-89	09-30-89 *			
*	*********	Ι	******	I	******	*** I	*******	** I	*******	I	******	I	I	*********	*
*		I		I		I	CURRENT	I	ACTUAL	I	DEPARTMENT	I	RECOMMENDEDI	APPROVED	*
k	CLASSIFICATION	I	85-86	I	86-87	I	YEAR	Ι	AS OF	I	REQUEST	I	BY THE I	BY	*
4		I	ACTUAL	I	ACTUAL	I	BUDGET	I	06-30-88	I		I	MANAGER I	COUNCIL	*
t		I		I		I		I		I		I	I		*
****	PERSONAL SERVICES	**** I									W. J. M. C. D. D. C.		941,405 I		
	OPERATING EXPENSE	I	651,194.00	I	673,924.52	I 1	1,124,402.00	I	859,855.98	I	1,133,148	I	1,124,402 I	1,124,402	2 *
	CAPITAL OUTLAY	I	6,451.00	I	4,588.45	I	9,480.00	I	4,588.45	I	9,480	I	9,480 I	9,480	0 *
k	* DEPARTMENT TOTALS *	I	1,514,043.00	I 1	,777,281.90	I 2	2,075,287.00	I	1,963,213.36	I	2,094,097	I	2,075,287 I	2,075,287	7 *

* CAPITAL IMPROVEMENTS			UTILITIES/ADMIN	ISTRATION	*************	FISCAL YEAR ENDING 09-30-89 *			
* * * * * *	CLASSIFICATION	I I 85-86 I ACTUAL I	I I I 86-87 I ACTUAL I	I CURRENT I YEAR I BUDGET I	I ACTUAL I AS OF I 06-30-88 I	I I DEPARTMENT I REQUEST I	I I RECOMMENDED I BY THE I MANAGER I	I APPROVED * I BY * I COUNCIL *	
*****	PERSONAL SERVICES	I	************** I	************ I	**************************************	*********** [	I	************ I *	
*	OPERATING EXPENSE	Ī	I	I	Ī	I	I	İ *	
*	CAPITAL OUTLAY	I 6,652,050.00	111,547,869.00	2,062,266.00	I 966,583.00	1,866,783	1,346,029	1,346,029 *	
*	* DEPARTMENT TOTALS *	I 6,652,050.00	111,547,869.00	2,062,266.00	I 966,583.00	1,866,783	1,346,029	1,346,029 *	

* LOT MOWING FUND		COMMUNITY SERVI		FISCAL YEAR ENDING 09-30-89				
*  * CLASSIFICATION  *  *	I I I 85-86 I ACTUAL	I I I 86-87 I ACTUAL	CURRENT YEAR BUDGET	I ACTUAL I AS OF I 06-30-88	I I DEPARTMENT I REQUEST I	I RECOMMENDED! I BY THE I I MANAGER I	APPROVED * BY * COUNCIL *	
* PERSONAL SERVICES	42,317.00	37,221.94	41,443.00	30,657.72	I 41,443	I 40,745	40,745 *	
* OPERATING EXPENSE	16,302.00	17,681.75	13,576.00	8,160.97	10,884	1 10,884	10,884 *	
* CAPITAL OUTLAY	212.00					I	*	
* * DEPARTMENT TOTALS * I	58,831.00	54,903.69	55,019.00	38,818.69	52,327	51,629	51,629 *	

## LOT MOWING

This is an enterprise fund which provides lot mowing and some clearing services which are billed to property owners. It is under the direction of the Parks & Parkways Division of the Community Services Department.

* CITY DOCK FUND		COMMUNITY SERVI	CES	FISCAL YEAR ENDING 09-30-89				
*  * CLASSIFICATION  *	I I I 85-86 I ACTUAL	I I I 86-87 I ACTUAL	I CURRENT I YEAR I BUDGET	I ACTUAL I AS OF I 06-30-88	I DEPARTMENT REQUEST	I RECOMMENDED! I BY THE I MANAGER	APPROVED * BY * COUNCIL *	
* PERSONAL SERVICES	39,975.00	48,726.67	61,781.00	44,411.62	70,923	70,656	70,656 *	
* OPERATING EXPENSE	227,150.00	317,522.18	195,570.00	238,185.98	236,211	236,211	236,211 *	
* CAPITAL OUTLAY	94,768.00	107,194.01	75,428.00	76,438.11	103,088	103,088	103,088 *	
* * DEPARTMENT TOTALS *	361,893.00	473,442.86	332,779.00	359,035.71	410,222	409,955	409,955 *	

## CITY DOCK

The operation and maintenance of the City's marina facilities are handled through this enterprise fund. If permitting is approved by the State, a planned expansion would add 22 slips.

* CA	PITAL IMPROVEMENTS	)	COMMUNITY SERVI	CES - Dock	***********	FISCAL YEAR ENDING 09-30-89 *			
* * * * * *	CLASSIFICATION	I I 85-86 I ACTUAL	86-87 ACTUAL	I CURRENT I YEAR I BUDGET	I ACTUAL I AS OF I 06-30-88	I DEPARTMENT REQUEST I	I I RECOMMENDED I BY THE I MANAGER I	I APPROVED * I BY * I COUNCIL *	
*	PERSONAL SERVICES	I	******	************** [	I	************ I	I	**************************************	
*	OPERATING EXPENSE	I			Ī	I	I		
*	CAPITAL OUTLAY	I			I	180,000	180,000	180,000 *	
*	* DEPARTMENT TOTALS *	I		[ [	I	180,000	180,000	180,000 *	

* CENTRAL DATA PROCESSING FND	FINANCE DEPARTM	ENT		FISCAL YEAR ENDING 09-30-89 *			
*	85-86 ACTUAL	I I I 86-87 I ACTUAL	CURRENT YEAR BUDGET	I ACTUAL I AS OF I 06-30-88	I I DEPARTMENT I REQUEST I	I RECOMMENDED! I BY THE I MANAGER	APPROVED * BY * COUNCIL *
* PERSONAL SERVICES I	52,519.00	55,594.84	57,794.00	46,385.12	61,694	61,038	61,038 *
* OPERATING EXPENSE	51,570.00	40,056.47	48,290.00	20,402.33	25,330	25,330	25,330 +
* CAPITAL OUTLAY I	1,019.00	2,837.58	325.00	33,706.04	33,056	33,056	33,056 *
* * DEPARTMENT TOTALS * I	105,108.00	98,488.89 I	106,409.00	100,493.49	120,080	119,424	119,424 *

## CENTRAL DATA PROCESSING

This division of the Finance Department provides data processing services to all City departments through its central computer facilities. Charges for these services are included in each departmental budget.

* CA	PITAL IMPROVEMENTS	D	RAINAGE		FISCAL YEAR ENDING 09-30-89					
* * * * * * * * * * * * * * * * * * * *	CLASSIFICATION	I I I I I I I I I I I I I I I I I I I	86-87 ACTUAL	I CURRENT I YEAR I BUDGET	I ACTUAL I AS OF I 06-30-88	I I DEPARTMENT I REQUEST I	I RECOMMENDEDI I BY THE I I MANAGER I I	APPROVED BY COUNCIL	* * * * * *	
*	PERSONAL SERVICES	I I	******	[	I	I	I I	*********	*	
*	OPERATING EXPENSE	I I			Ī	Ī	I I		*	
*	CAPITAL OUTLAY	I I			Ī	1,009,100	1,009,100 I	1,009,100	*	
*	* DEPARTMENT TOTALS *	I I		[ [ [	I T	I 1,009,100	I 1,009,100 I	1,009,100	*	